

# LIMITED

ASX: UCW

## **FULL YEAR RESULTS**

FOR THE YEAR ENDED 30 JUNE 2017

## **ABOUT UCW**



Fee-for-service education provider with international student market focus

Vision to be a 'multi-sector' provider - Vocational, Higher Education, Professional

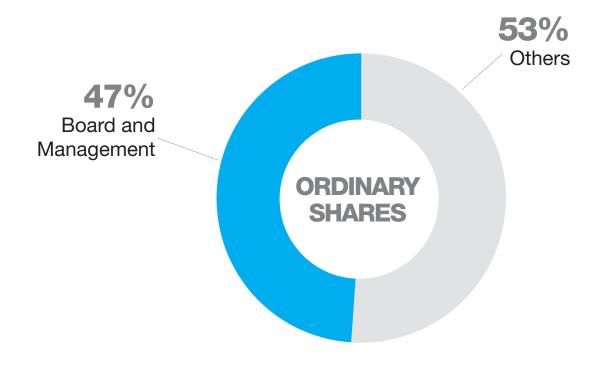
Strategy to grow both organically and via acquisition

Experienced board and management with successful track record in education sector

## **COMPANY OVERVIEW**



	Number	% Diluted
Ordinary shares	398,272,889	81%
Options*	93,524,115	19%
Fully diluted	491,797,004	100%
	\$m	
Market capitalisation (\$0.048 per share)	19.1	
Cash balance	3.8	
Debt balance	(1.5)	



#### **Board and Executives**

Adam Davis
Chief Executive Officer

**Lyndon Catzel**Chief Financial Officer

Gary Burg
Non-Executive Chairman

Jonathan Pager
Non-Executive Director

Peter Mobbs
Non-Executive Director

Information on this slide is current as at 18 August 2017

<sup>\*18,750,000</sup> Options exercisable at \$0.039 per share, expiring 30 June 2018 \*70,774,115 Options exercisable at \$0.059 per share, expiring 30 June 2018 \*2,000,000 Options exercisable at \$0.059 per share, expiring 31 July 2021 \*2,000,000 Options exercisable at \$0.079 per share, expiring 31 July 2021

## **CURRENT PORTFOLIO**





Acquired Mar 2016

- Niche international student provider in fields of Fitness, Massage Therapy, Sport and Recreation Management and Dance Teaching
- Strategy to broaden course offering and national expansion delivering growth:
  - International student enrolments up 28.7% in FY17
  - 3-year CAGR of 29.3%
- All courses now offered in all campuses (Sydney, Melbourne, Brisbane, Perth)
- Key investments made during FY17 to build a scalable platform



Acquired Jan 2017

- Acquired as an add-on to ALG
- Broadens ALG's course offering into Childcare, Aged Care, Disability, Mental Health, Counselling and Community Services
- Currently operates in Sydney only
- Strategy to rollout courses nationally through ALG's campus footprint commencing in FY18
- Integration into ALG well underway



Acquired Jul 2017

- 24.6% strategic stake acquired for \$5.9m, 75% in cash and 25% in UCW shares at \$0.06 per share
- Leading provider of the Professional Year program for international student graduates in Accounting and IT
- Significant business at scale FY16 revenue \$30.8m, EBITDA \$4.1m
- UCW will equity account for its share of profit from FY18 onwards pro-forma FY16 P&L impact \$631k

## **RESULTS SUMMARY**



	H2'17 \$'000	H1'17 \$'000	FY17 \$'000
ALG/4LIFE*			
International student revenue	4,571	3,412	7,983
Total revenue	5,749	4,138	9,887
Cost of sales	(2,784)	(1,906)	(4,690)
Gross profit	2,965	2,232	5,197
Gross margin (%)	51.6%	53.9%	52.6%
Operating expenses	(2,459)	(1,577)	(4,036)
EBITDA	506	655	1,161
EBITDA margin (%)	8.8%	15.8%	11.7%
UCW			
Corporate costs	(444)	(391)	(835)
GROUP			
Underlying EBITDA	62	264	326
DD and transaction costs	(82)	(107)	(189)
Non-recurring items	246	(246)	-
Interest, tax, depreciation and amortisation	46	(12)	34
Net profit after tax	272	(101)	171

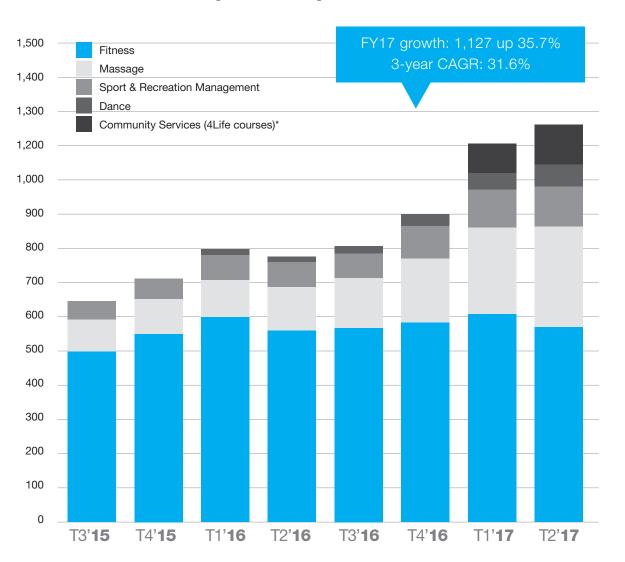
- Revenue up 38.9% in H2'17 v H1'17 driven by growth in international student enrolments and acquisition of 4Life
- H2'17 EBITDA margin subdued due to investment (course expansion, key hires, integration of 4Life), ahead of expected revenue growth
- H2'17 OPEX annualised run rate of c. \$5m.
   Operating leverage expected to become evident with increased international student enrolments
- UCW corporate costs relatively stable
- From FY18, UCW will equity account for its share of Performance Education's profit - pro-forma FY16 P&L impact \$631k

<sup>\*4</sup>Life included from date of acquisition, 13 January 2017

## INTERNATIONAL STUDENT ENROLMENTS



#### International enrolments by field of study



- Strategy to broaden course offering and national expansion delivering growth additional 1,127 international enrolments in FY17 v FY16
- 4Life currently operates in Sydney only
   strategy to rollout courses nationally
   through ALG campus footprint presents
   significant growth opportunity
- FY17 average revenue per international enrolment: \$1,862

<sup>\*4</sup>Life included from date of acquisition, 13 January 2017

# **KEY BUSINESS DRIVERS**



OUTLOOK	FY17
International student enrolments  Continued strong growth, supported by broadening of course offering via 4Life acquisition (rollout will commence in H2'18)	4,288
Average revenue per international enrolment  Price increase of 6.7% implemented effective 1 July 2017 for new students.  Impact will be progressive throughout FY18 and FY19	\$1,862
Gross margin  Decrease in gross margin due to lower proportion of direct enrolments, higher teaching and increased venue costs during national rollout of courses	52%
Operating expenses Operating leverage expected to become evident with increased international student enrolments	H2'17 run rate c. \$5m

## **GROWTH FOCUS**



# ACTIVELY PURSUING ACQUISITION OPPORTUNITIES

Sector expansion
Product offering
Campus locations / capacity
Distribution

# CONTINUED INVESTMENT IN OPERATING BUSINESS

Product development
Administrative efficiency
Building management depth
Integration of acquisitions

VOCATIONAL	HIGHER EDUCATION	PROFESSIONAL
Certificate	Degree	Work-ready programs
Diploma	Masters	Placements/internships
Advanced Diploma	Doctorate	Short courses





Performance Education Your Giner Success to Our Goal

100% 100% 24.6%

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### **BOARD AND EXECUTIVES**



#### **Adam Davis**

#### **Chief Executive Officer**

Adam Davis has extensive experience in the education sector as founder and CEO of formerly ASX-listed Tribeca Learning Limited. Under Adam's stewardship, Tribeca acquired and integrated numerous education businesses servicing the financial services sector, consolidating the market and creating the leading national provider. The company was acquired by Kaplan, Inc. in 2006. Adam holds a Bachelor of Applied Finance from Macquarie University.

#### **Lyndon Catzel**

#### **Chief Financial Officer**

Lyndon has over 20 years' financial, operational and strategic experience as a CEO, CFO and COO across numerous private businesses in funds administration, financial services, healthcare, software and wholesale distribution. He has a proven track record of financial management, capital raising, development of management teams and strategy execution. Lyndon is a Chartered Accountant and holds a Bachelor of Economics (Finance and Accounting) from the University of Sydney.

#### **Gary Burg**

#### **Non-Executive Chairman**

Gary has been involved with Global Capital Group since 1995 in South Africa and in Australia since 2001. In Australia, Gary has been involved in numerous businesses across a range of sectors including life insurance, financial services and education. Gary is currently a director of ClearView Limited which is listed on the ASX.

#### **Peter Mobbs**

#### **Non-Executive Director**

Peter Mobbs is an entrepreneur and executive operating within the private education industry, where he holds 14 years' experience across both vocational and higher education sectors. Peter led the private equity backed merger of his company, Ivy College, with the education arm of the Australian Institute of Management (AIM) – a 75 year old brand. Peter is now Group CEO and is a director and shareholder of the merged group – Scentia. He holds degrees in both commerce and law and is admitted to practise in the Supreme Court of NSW.

#### **Jonathan Pager**

#### **Non-Executive Director**

Jonathan has over 25 years' experience as a management consultant across a wide range of industries in Australia and overseas. He has a Masters of Economics and qualified as a Chartered Accountant with Deloitte, where he commenced his career. Jonathan has restructured and listed a range of public companies and been a director of publicly listed companies in the resources and industrial sectors. He is currently a director of NMG Corporation Limited (ASX: NMG).

## **CONTACT DETAILS**



#### **Adam Davis**

Chief Executive Officer

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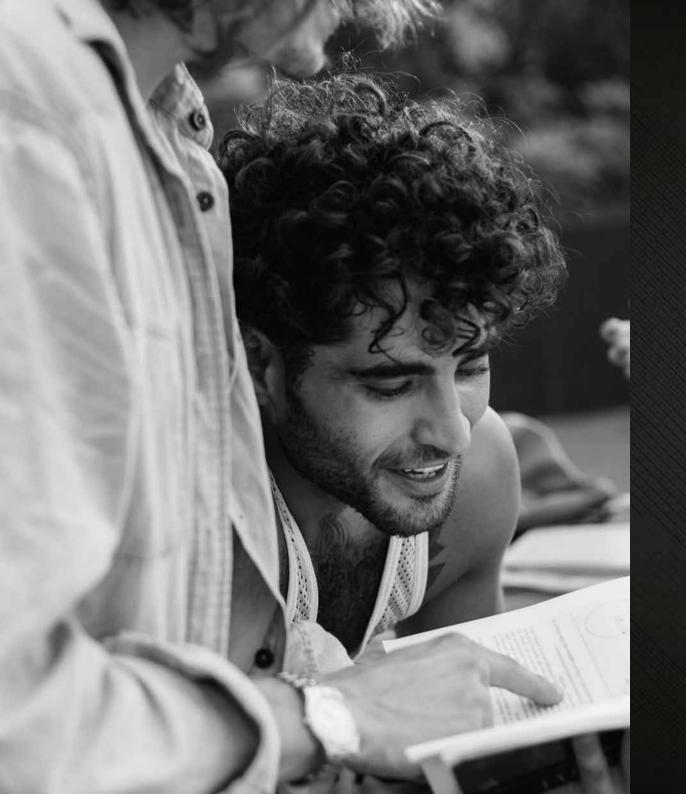
#### **Lyndon Catzel**

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